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The definitive guide on the roles and responsibilities of the business analyst Business Analysis offers a complete description of the process of business analysis in solving business problems. Filled with tips, tricks, techniques, and guerilla tactics to help execute the process in the face of sometimes overwhelming political or social obstacles, this guide is also filled with real world stories from the author's more than thirty years of experience working as a business analyst. Provides techniques and tips to execute the at-times tricky job of business analyst Written by an industry expert with over thirty years of experience Straightforward and insightful, Business Analysis is a valuable contribution to your ability to be successful in this role in today's business environment.

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Are you reinventing the wheel each time you create a training project? Organize your way to efficiency with project management templates and tools specifically designed for training professionals. This book is at its core a bank of training knowledge. Each customizable template is practical to use on training-related projects or ongoing operations. In this book you will find: forms to help you manage all aspects of your training project helpful information to guide you as you institute an information system for your training department templates that help you deliver business results and business success. Using good forms correctly can greatly increase productivity and consistency within a distributed network of project team members. Whether you are a project manager who has training responsibilities, or a trainer responsible for managing projects, this guide offers tools you need to maximize efficiency.

Programs serve as a crucial link between strategy and the execution of business results and organizations implement them to achieve strategic goals. Although the practice of program management has evolved in lockstep with the project management profession, the root causes of program failure remain. In this step-by-step guide, Irene Didinsky offers a standardized approach to program management, closing the knowledge gaps and variations that currently exist across organizations and industries. For the first time, Practitioner's Guide to Program Management walks the reader through all the key components of effective program management. Using a case study example of an actual process improvement program, Didinsky discusses the qualities of excellence in program leadership, the importance of organizational strategy alignment throughout the program life cycle, how a program realizes benefits, and how to manage conflicting priorities of stakeholders. This comprehensive resource also includes an historical overview of the professionalization of the field, outlines the logistics of forming a program management

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community of practice, and concludes with a glossary of terms. With this desktop manual in their hands, practitioners can expect to thrive and guarantee the success of their programs.

This volume in the Business Analysis Professional Development Series is the companion workbook to Mastering Business Analysis Standard Practices. Designed for instructors, trainers, and students, this supplemental workbook should be used in conjunction with the main text and enables readers to practice the seven-step business analysis process they are learning with a realistic case study, exercises, and suggested solutions. It helps facilitate self-learning and course instruction effectively where users can engage the processes before applying the tools and techniques on their own projects. Key Features - Presents a structured step-by-step process for performing business analysis that any new or experienced practitioner could follow, rather than having to piece the process together themselves - Demonstrates how to plan the business analysis work effort and develop and execute communication and information management plans - Shows how to set up a project for success with a clear and concise scope definition boundary, maintain agreement on scope, and control scope in an ever-changing environment

This volume in the Business Analysis Professional Development Series presents all the standard practices for performing business analysis work across seven steps, five perspectives, and 74 techniques. It will help business analysts at all levels further develop their skills and capabilities and master the next, or intermediate, level of competency in business analysis needed to advance their careers. This reference provides valuable guidance to everyone who performs BA work, uses BA deliverables, reviews or approves BA deliverables, or manages or mentors BA practitioners. It will help readers comprehend the BA role, responsibilities, and deliverables that ensure business analysis success. For instructors, trainers,

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and students, the supplemental Mastering Business Analysis Standard Practices Workbook, designed to be used in conjunction with the main text, enables readers to practice the seven-step process they are learning with a realistic case study, exercises, and suggested solutions. It helps facilitate self-learning and course instruction effectively where users can engage the processes before applying them on their own projects. Key Features* Presents a structured step-by-step process for performing business analysis that any new or experienced practitioner could follow, rather than having to piece the process together themselves * Addresses stakeholder identification and thoroughly examines stakeholder analysis and management to ensure a deep understanding before planning or engaging stakeholder involvement* Discusses how to perform situational needs analysis and prepare situational justification for decision makers within the business context* Demonstrates how to plan the business analysis work effort and develop and execute communication and information management plans* Shows how to set up a project for success with a clear and concise scope definition boundary, maintain agreement on scope, and control scope in an ever-changing environment* Provides detailed guidance on developing solution requirements and design definition for building the solution to meet stakeholder needs* Details the business analysis practitioner's role as the solution is being built; throughout the solution's existence; and after to ensure proper value is achieved* Defines BA and project management collaboration opportunities that lead to successful solution results* Covers business analysis terminology, roles and responsibilities, perspectives, competencies, and the expanded multi-level career path of a business analyst* WAV offers downloadable Business Analysis Referenced Templates--available from the Web Added Value Download Resource Center at www.jrosspub.com

The landmark project management reference, now in a new edition Now in a Tenth Edition, this industry-

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leading project management "bible" aligns its streamlined approach to the latest release of the Project Management Institute's Project Management Body of Knowledge (PMI®'s PMBOK® Guide), the new mandatory source of training for the Project Management Professional (PMP®) Certification Exam. This outstanding edition gives students and professionals a profound understanding of project management with insights from one of the best-known and respected authorities on the subject. From the intricate framework of organizational behavior and structure that can determine project success to the planning, scheduling, and controlling processes vital to effective project management, the new edition thoroughly covers every key component of the subject. This Tenth Edition features: New sections on scope changes, exiting a project, collective belief, and managing virtual teams More than twenty-five case studies, including a new case on the Iridium Project covering all aspects of project management 400 discussion questions More than 125 multiple-choice questions (PMI, PMBOK, PMP, and Project Management Professional are registered marks of the Project Management Institute, Inc.)

"Business analysis involves understanding how organizations function to accomplish their purposes and defining the capabilities an organization requires to provide products and services to external stakeholders. ... [This guide contains] a framework that describes the business analysis tasks that must be performed in order to understand how a solution will deliver value to the sponsoring organization." - page 3.

Introduction to agile and the agile process -- Agile challenges -- Roles and responsibilities -- Agile

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requirements and user stories -- Agile documentation -- The BA's role in planning and estimating -- The BA and the agile events and work products -- Testing and solution evaluation -- A day in the life of the agile BA -- Moving forward

This volume presents a detailed explanations of business analysis concepts, terms, tasks, and techniques, and includes examples to help readers understand how to apply them to real-world situations. It also delineates the key activities that are core to the BA role and the diverse range of activities analysts perform based on their career competency level, ranging from problem solving and identification of business opportunities, to complex systems thinking and solution development, to strategic planning and change management. It is a must-have reference for BA generalists, specialists, and hybrids at every career level and industry segment or perspective.

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